

# Pre-Submission Conference NYC Borough-Based Jails Program Queens and The Bronx Facilities

Attendance will be tracked via Microsoft Forms. Please sign the attendance sheet upon entry into the meeting:

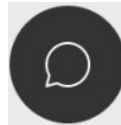
[https://forms.office.com/Pages/ResponsePage.aspx?id=x2\\_1MoFflk6pWxXaZIE77zoswzbFAnVDImYftnWu2dNUNIZOV09SUEXTQ0xBN1RKMDVZTIFEUEE0Si4u](https://forms.office.com/Pages/ResponsePage.aspx?id=x2_1MoFflk6pWxXaZIE77zoswzbFAnVDImYftnWu2dNUNIZOV09SUEXTQ0xBN1RKMDVZTIFEUEE0Si4u)



Mics & Cameras: Please keep mics muted and cameras off for the duration of the Conference



Questions: Please save questions until the end of the presentation. At that time, questions must be entered into the WebEx Chat.



## March 22, 2021 10:00 AM

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# PRE-SUBMISSION CONFERENCE

**NYC Borough-Based Jails Program**  
**Queens and The Bronx Facilities**

**MARCH 22, 2021 10 AM–12 PM**  
**WEBEX**

**NYC DEPARTMENT OF DESIGN AND  
CONSTRUCTION**



# Introductions and Welcome

**Tom Foley, PE, CCM**

Deputy Commissioner for Public Buildings

**Rebecca Clough, RLA**

Associate Commissioner for Borough-Based Jails Program

**Motoko Shoboji, AIA LEED AP BD+C**

Senior Project Manager for Borough-Based Jails Program

**Mang Sum Mercy Wong, RA**

Senior Project Executive for Borough-Based Jails Program

**Nicholas Mendoza, ACCO**

Agency Chief Contract Officer

# Agenda

1. Borough-Based Jails Program Summary
2. Commitment to Project Excellence
3. Project Requirements
4. RFQ / SOQ: Step 1 of a 2-Step Process
5. Q&A

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# BOROUGH-BASED JAILS PROGRAM SUMMARY



# Borough-Based Jails Program

- The City is closing its outdated jails and **seeking to create buildings that are equal in ambition to the transformational changes that have taken place and continue to unfold** in the City's criminal justice system.
- In order to accomplish this goal, the City intends to contract with Design-Build teams to construct a new modern Detention Facility in each of 4 boroughs after separate early works projects.
- **This procurement is being issued as a Design-Build procurement. It is NOT a low-bid procurement.**

# Overall Program Scope of Work

**Smaller, Safer, Fairer system that will have:**

- **Housing for a total of 3,300 people (requires 3,545 beds)**
  - Tailored housing for medical, behavioral and mental health needs
  - Stable re-entry into the community
- **Four borough-based sites, 886 beds per site**

## **Queens:**

- Parking Garage
- Dismantle / Swing Space
- **Facility for male and female persons in detention**

## Brooklyn:

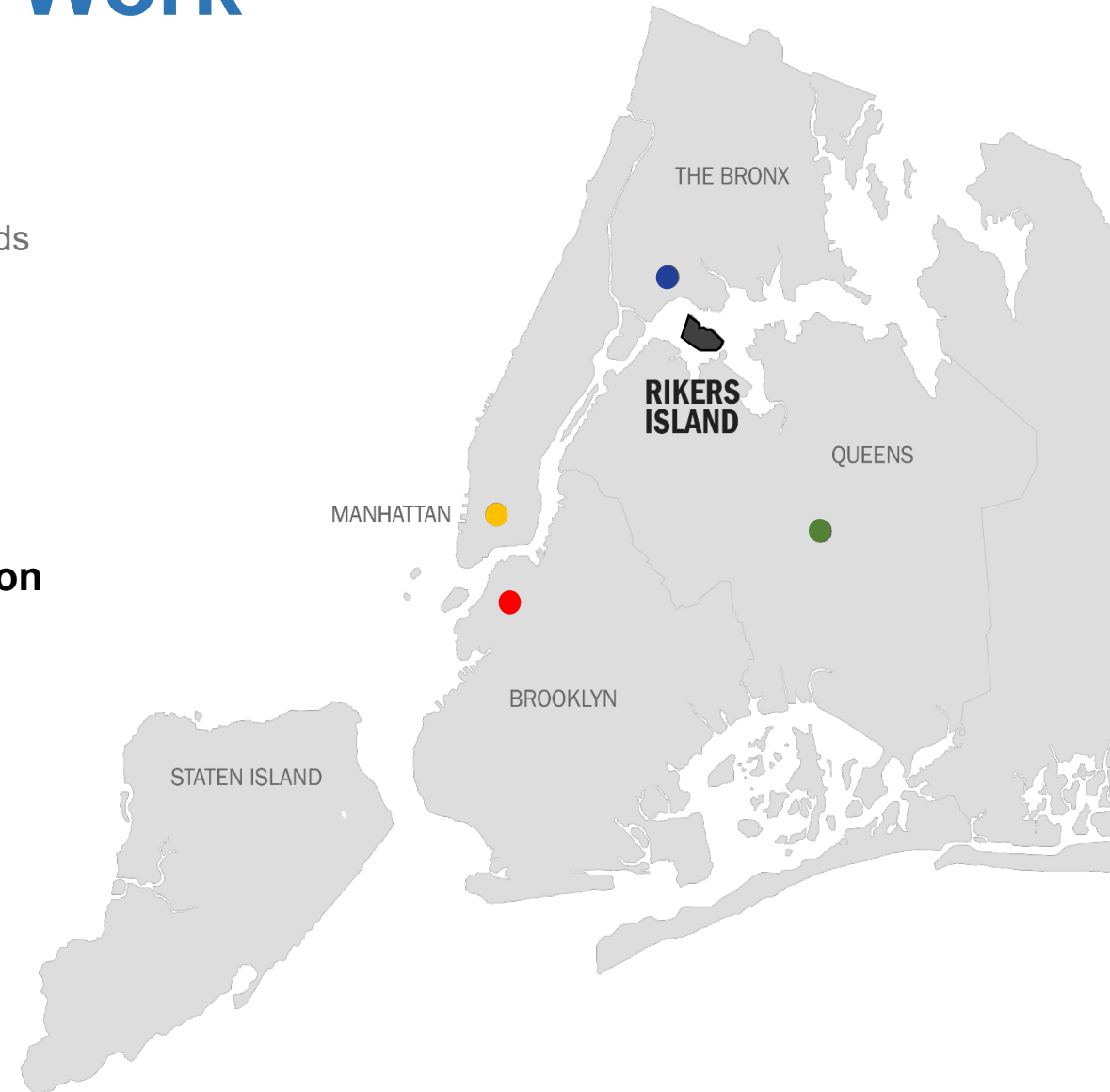
- Dismantle / Swing Space
- Facility for male persons in detention

## Manhattan:

- Dismantle / Swing Space
- Facility for male persons in detention

## **The Bronx:**

- Site Preparation and other related work
- **Facility for male persons in detention**



# BBJ Design-Build Projects

**RFQ Site and Scope  
Summary**

**RFQ Release  
Date**

**SOQ Due Date**

**Final RFP Release  
Date**

Early  
Works

Queens Garage

This Project Has Been Awarded

Brooklyn Dismantle / Swing Space

Queens Dismantle / Swing Space

These Procurements Are Currently in the RFP Phase

The Bronx Site Preparation

Manhattan Dismantle / Swing Space

This Procurement Is Currently in the RFQ Phase

**New  
Facilities**

**Queens Facility**

**The Bronx Facility**

**March 8, 2021**

**May 3, 2021**

**3<sup>rd</sup> Quarter 2021**

Brooklyn Facility

Manhattan Facility

These Procurements Are TBD in 2021

*Final schedule may be adjusted pending overall market response*



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# PROJECT EXCELLENCE



# Commitment to Project Excellence

- The City is committed to **building on a strong tradition of innovation in architecture and engineering** through practices that balance aesthetics, functionality, cost, constructability, and durability to bring form and meaning to public space.
- **Project Excellence encompasses all aspects of project delivery** to ensure on time and on budget delivery of exemplary civic works and use of integrated project delivery practices such as enhanced project initiation, best value procurements, management, performance evaluation, knowledge sharing, and continuing education.

# Commitment to Design-Build

1. City gained authorization to construct the Borough-Based Jail program using **design-build** in 2018 by New York State
2. Authorization continues through the New York City Public Works Investment Act enacted in 2019 by New York State
  - a. Enables commissioning of a **single integrated team** to design and build a project.
  - b. In use across the country, in NYS and in NYC for some State projects

## Advantages:

Reduces project delays, creates efficiencies, and promotes innovation by:

1. Builders and Designers work collaboratively during design and construction
2. Taking advantage of best practices from across the country

# Commitment to Collaboration

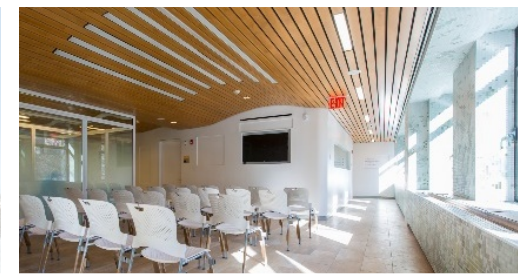
The City is **seeking to collaborate** with Design-Build Teams capable of delivering:

- Reduced environmental and operations-related impacts
- LEED Gold Certification for the overall Program
- Robust minority- and women-owned business enterprise involvement

The City will **provide support** to the Design-Build Teams by:

- Quality oversight
- Reasonable assistance with third parties
- M/WBE partnering oversight and compliance

# Project Excellence Experience



# Project Excellence Experience





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# PROJECT REQUIREMENTS





# Program Goals

- Humane facilities designed to improve health, educational, and social outcomes

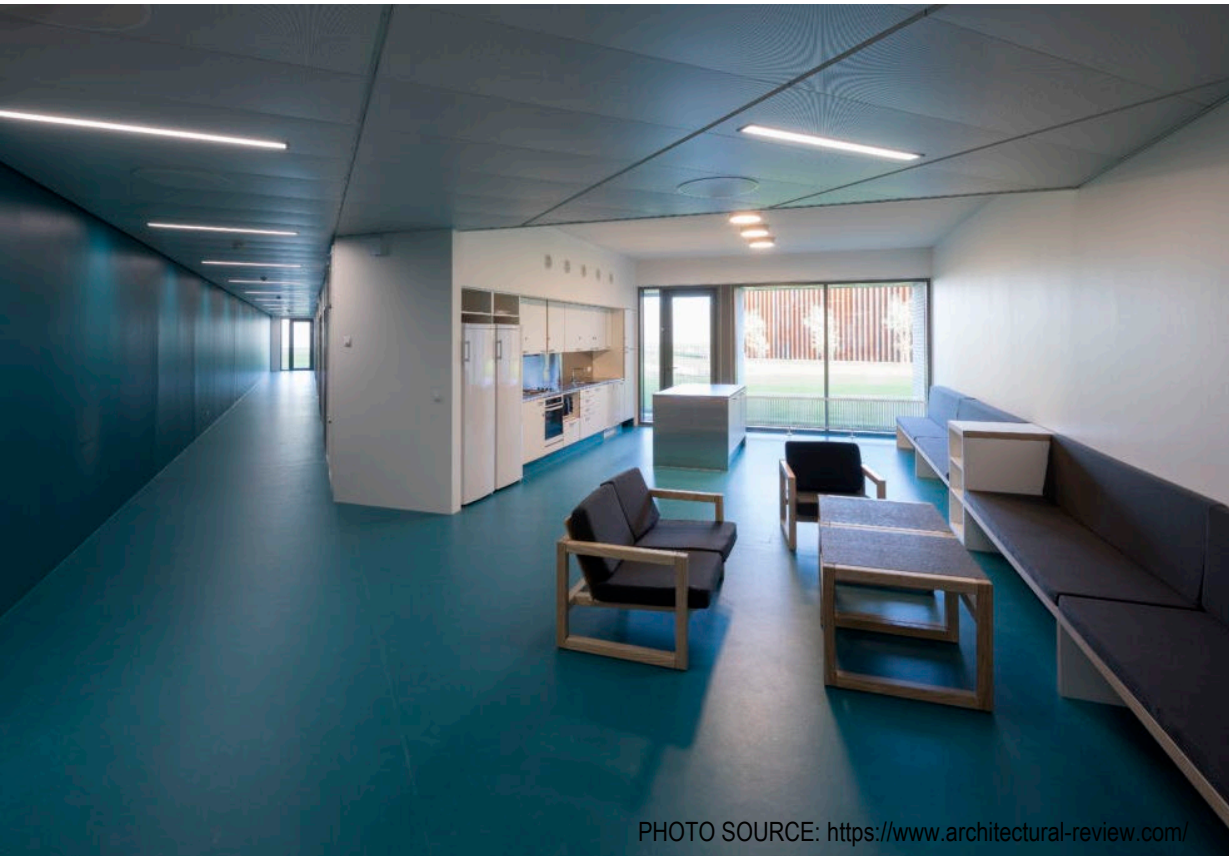


PHOTO SOURCE: <https://www.architectural-review.com/>



PHOTO SOURCE: <https://www.thestoryinstitute.com/halden>

# Program Goals

- Provide greater access to communities, social services, attorneys, courts and providers



# Program Goals

- Create normative environments with improved lines of sight to increase safety



PHOTO SOURCE: <https://urbannext.net/storstrom-prison/>



PHOTO SOURCE: <https://www.dailyscandinavian.com/prison-life-in-scandinavia/>

# Program Goals

- Reduce violence with new procedures, smaller units and increased quality programming



PHOTO: SOURCE: [HTTPS://WWW.THEGUARDIAN.COM/SOCIETY/2019/AUG/27](https://www.theguardian.com/society/2019/aug/27)



PHOTO: TROND ISAKSEN/STATSBYGG

# Goals For The Borough-Based Jails Program

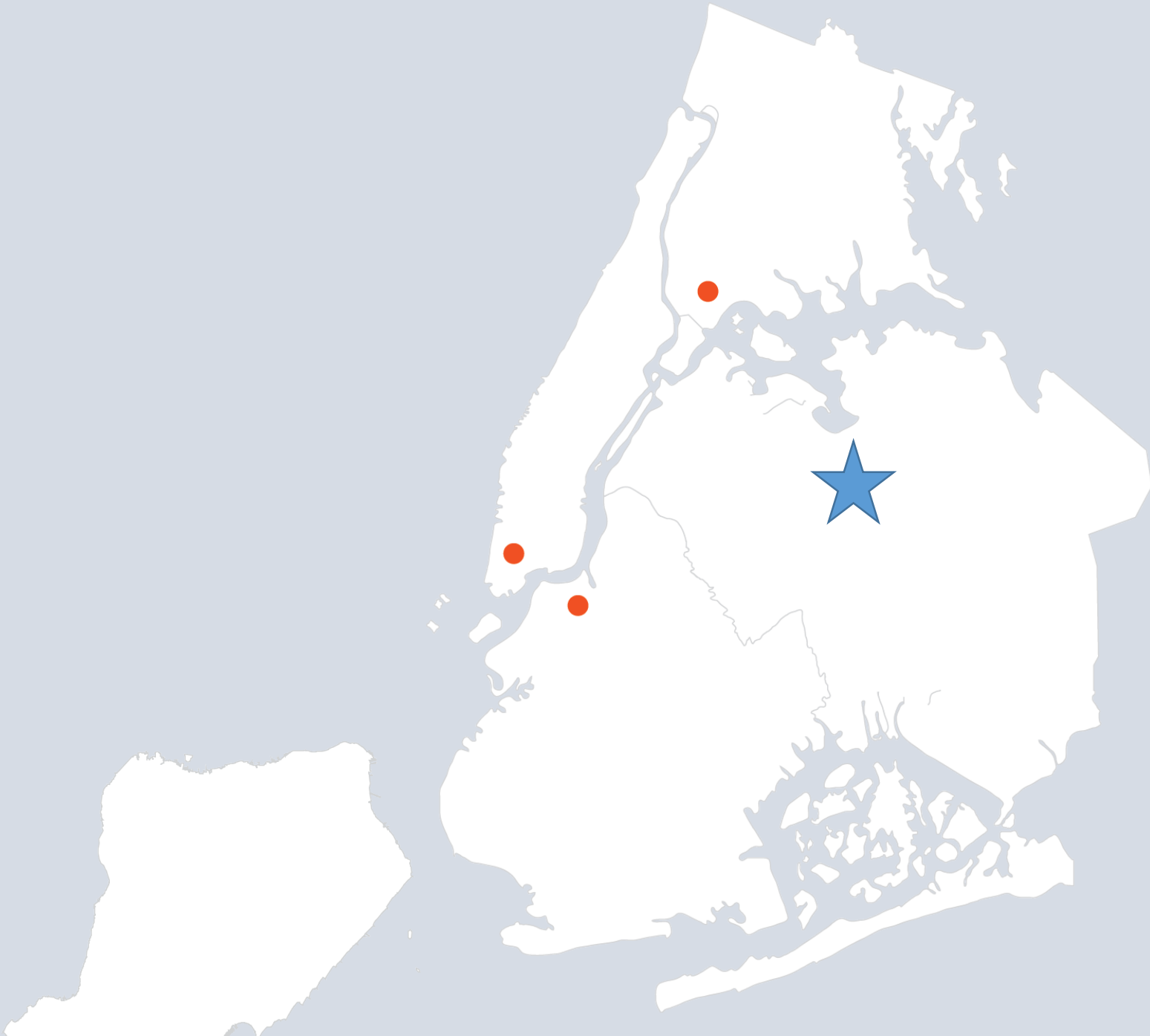
- **Humane facilities** designed to improve health, educational, and social outcomes
- **Safer facilities** through design with improved lines of sight, a more modern layout, smaller units and better monitoring
- **Accessible** to families, social services and community service providers
- Increased **quality programming** to reduce violence



Visitation space

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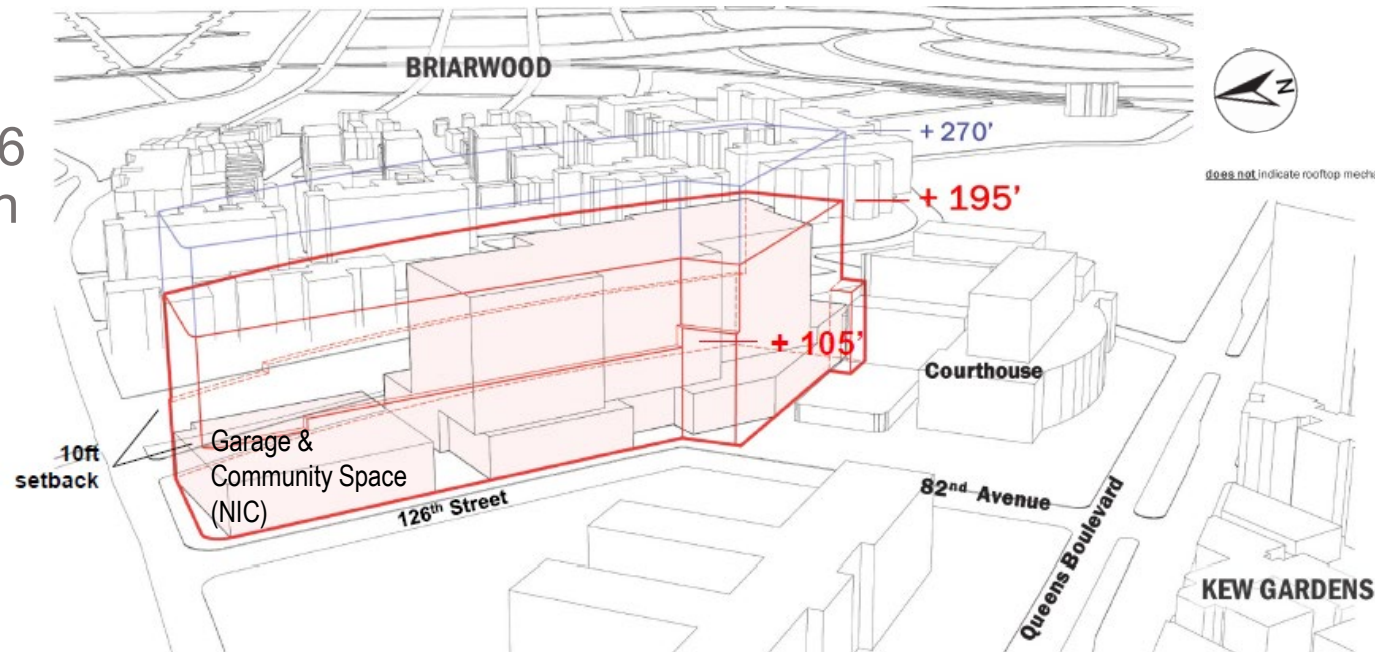
# QUEENS



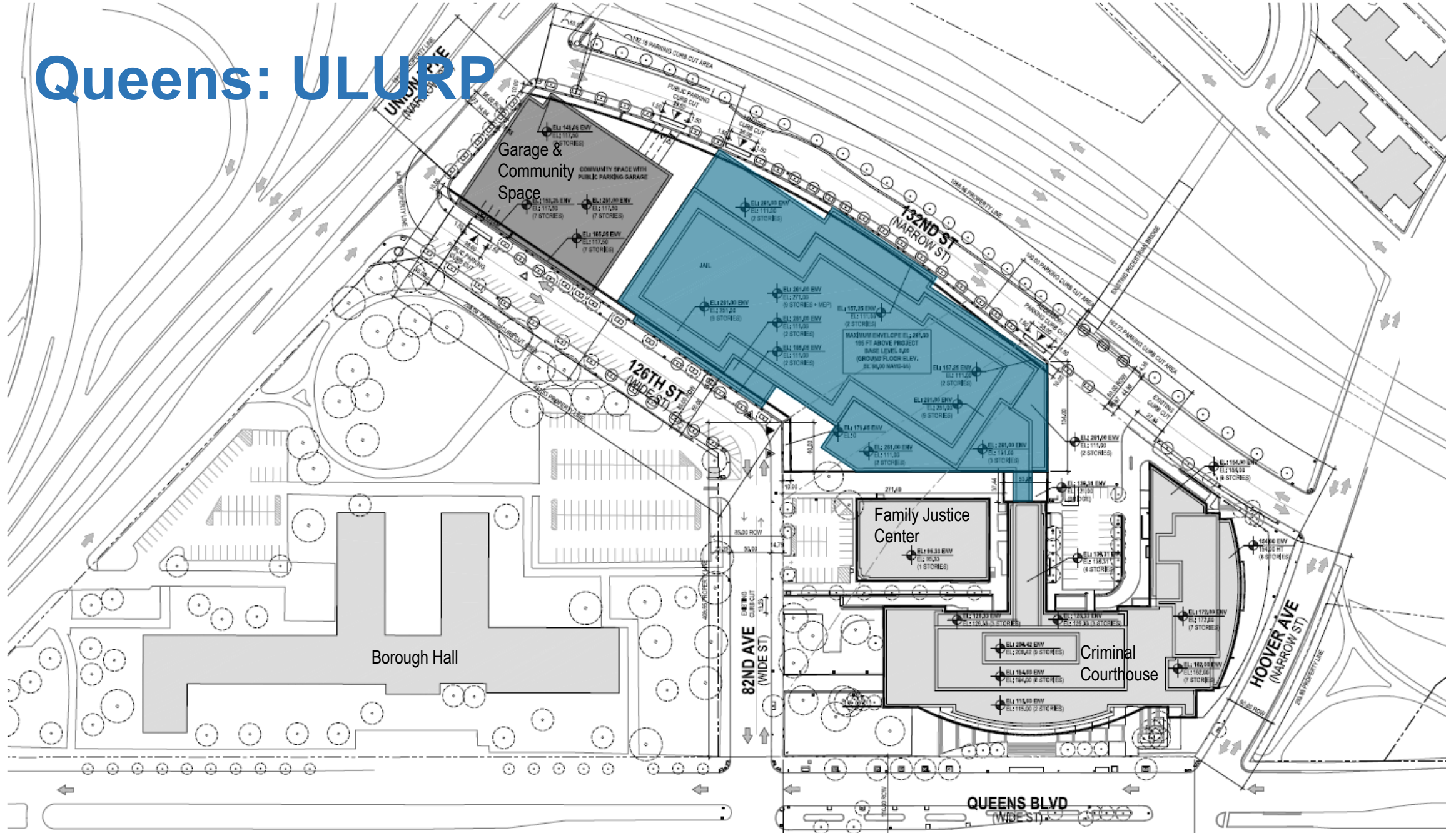
# Queens Detention Facility

The Scope of Work includes the innovative and transformative design and construction of:

- New detention facility to house up to 886 people in custody, both men and women
- On-site services and programming, including medical facilities for pregnant women and mothers
- Percent for Art
- 765,350 sf of zoning floor area
- 305 below-grade accessory parking spaces
- Roadway and sidewalk restoration



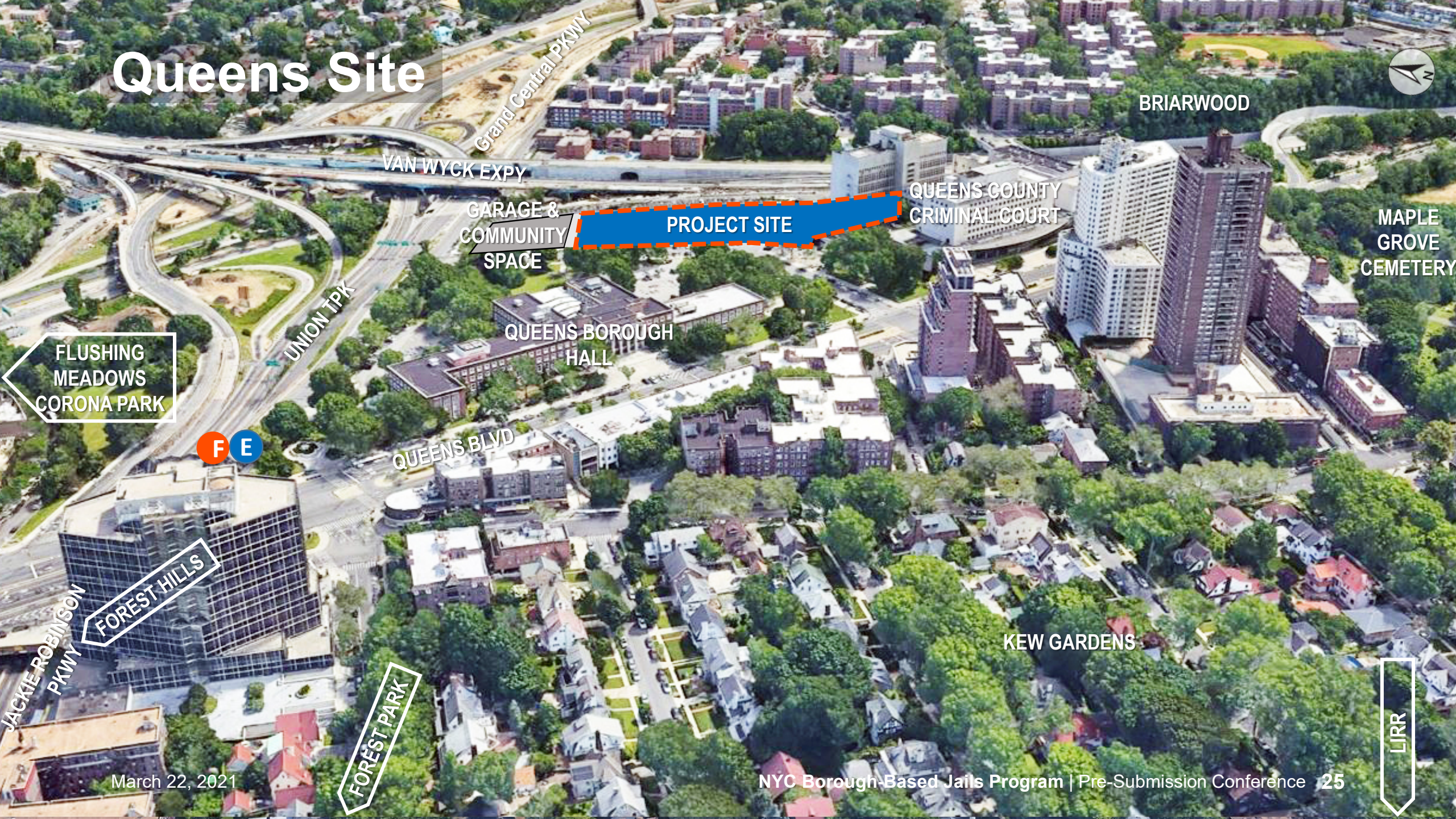
# Queens: ULURP



March 22, 2021



# Queens Site



Grand Central PKWY

VAN WYCK EXPY

UNION TPK

QUEENS BLVD

JACKIE ROBINSON  
PKWY

FOREST HILLS

FOREST PARK

BRIARWOOD

MAPLE GROVE  
CEMETERY

KEW GARDENS

LIRR

GARAGE &  
COMMUNITY  
SPACE

PROJECT SITE

QUEENS COUNTY  
CRIMINAL COURT

QUEENS BOROUGH  
HALL

FLUSHING  
MEADOWS  
CORONA PARK

F E

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# Queens: Kew Gardens



# Queens: Queens Blvd



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# Queens: Helen Marshall Cultural Center



Photo sources: DDC

March 22, 2021

# Queens: Veterans Memorial Plaza



# Queens: Fountain and Redbird



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# Queens: Criminal Courthouse Public Art



Photo sources: DDC

# Queens: Van Wyck EXPY





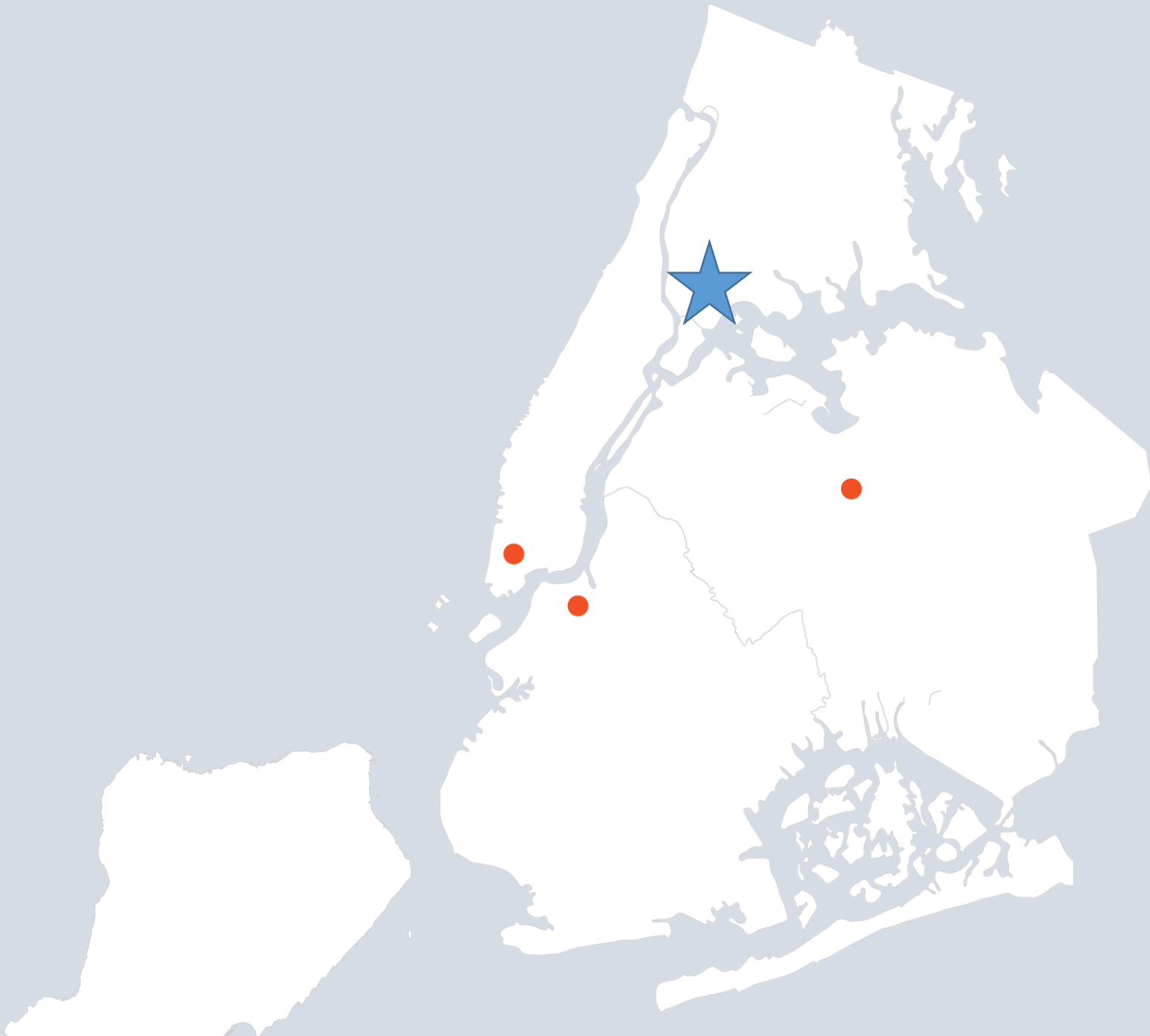
# Queens: Briarwood



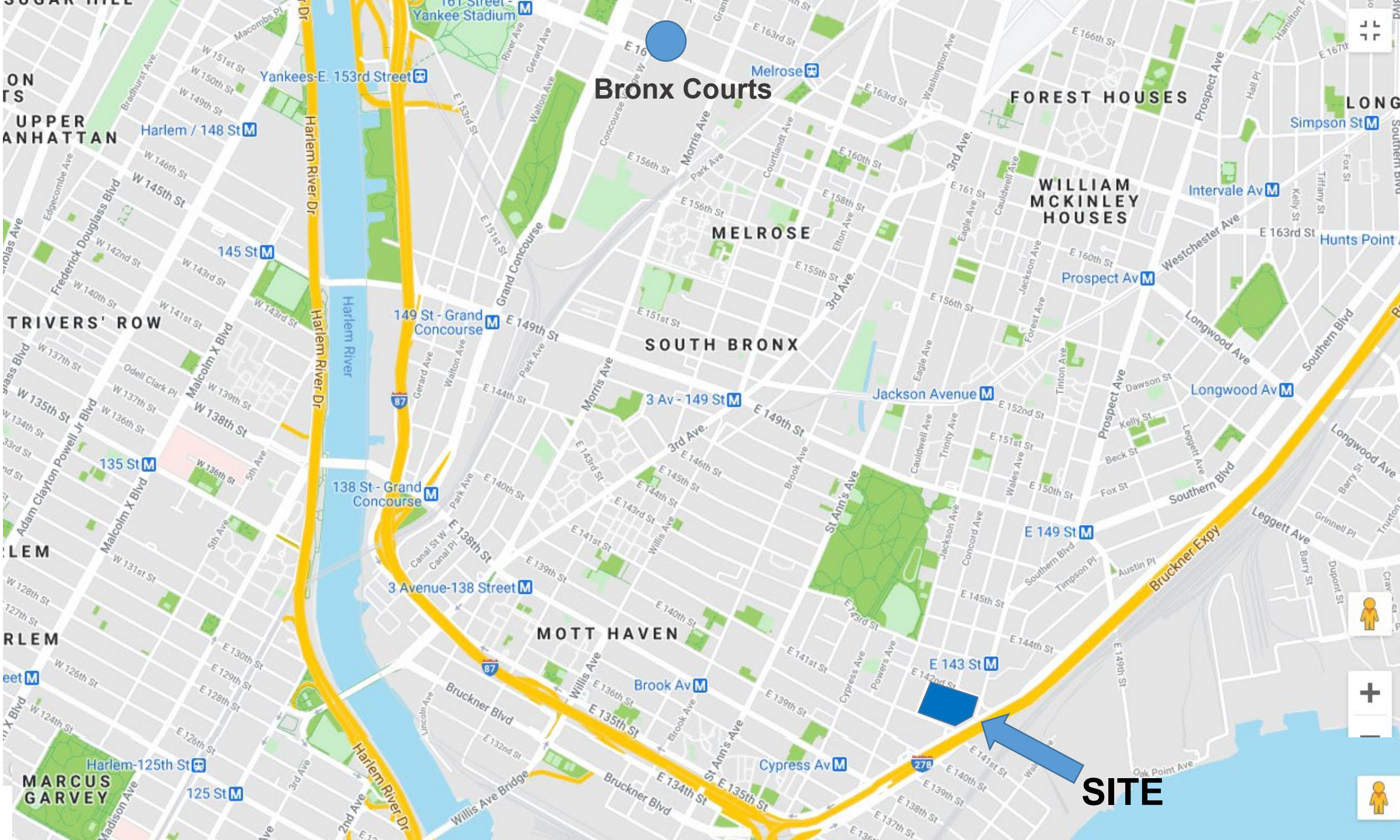


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# BRONX



# Bronx Courts

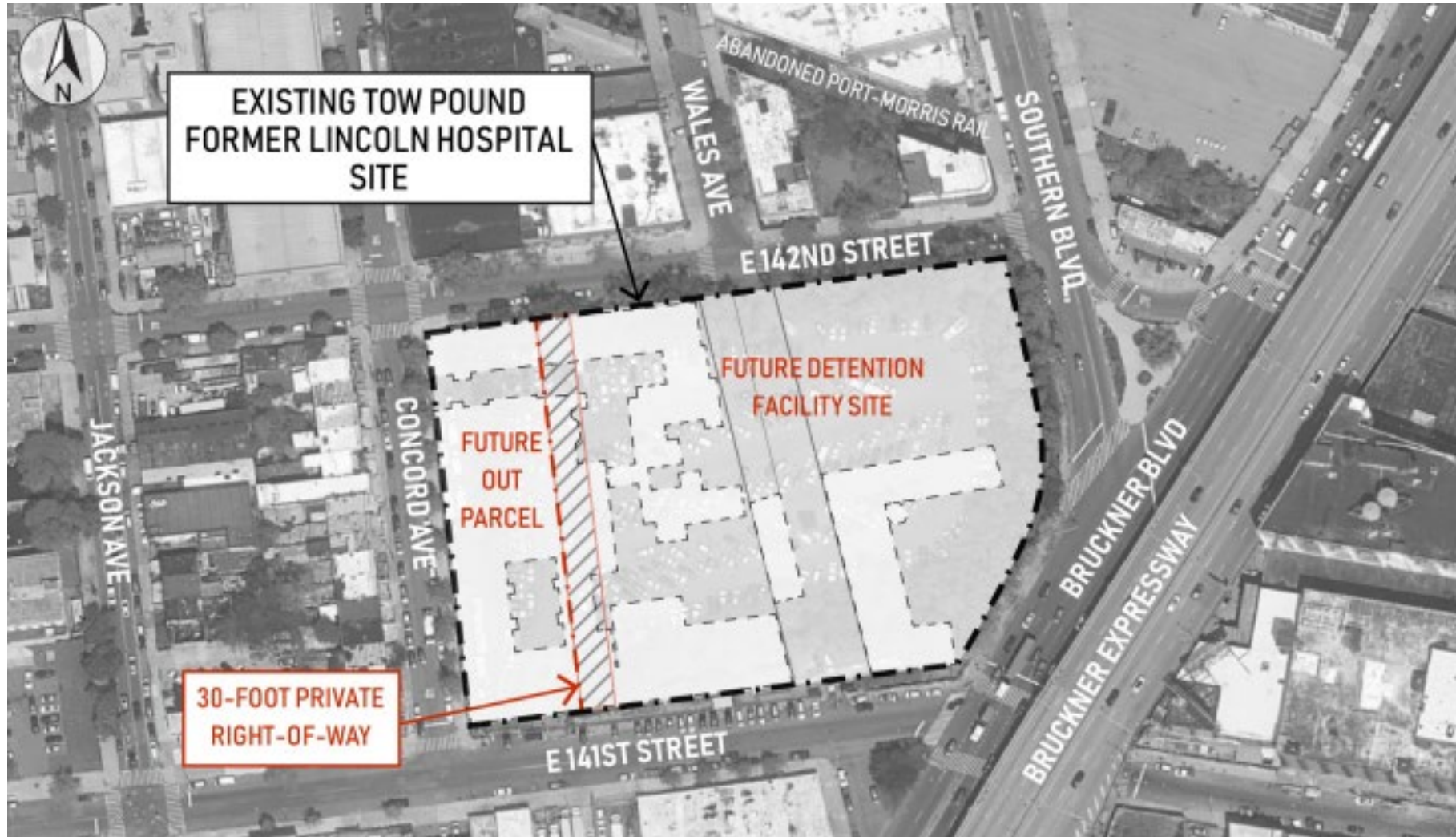


**SITE**

# Bronx Site



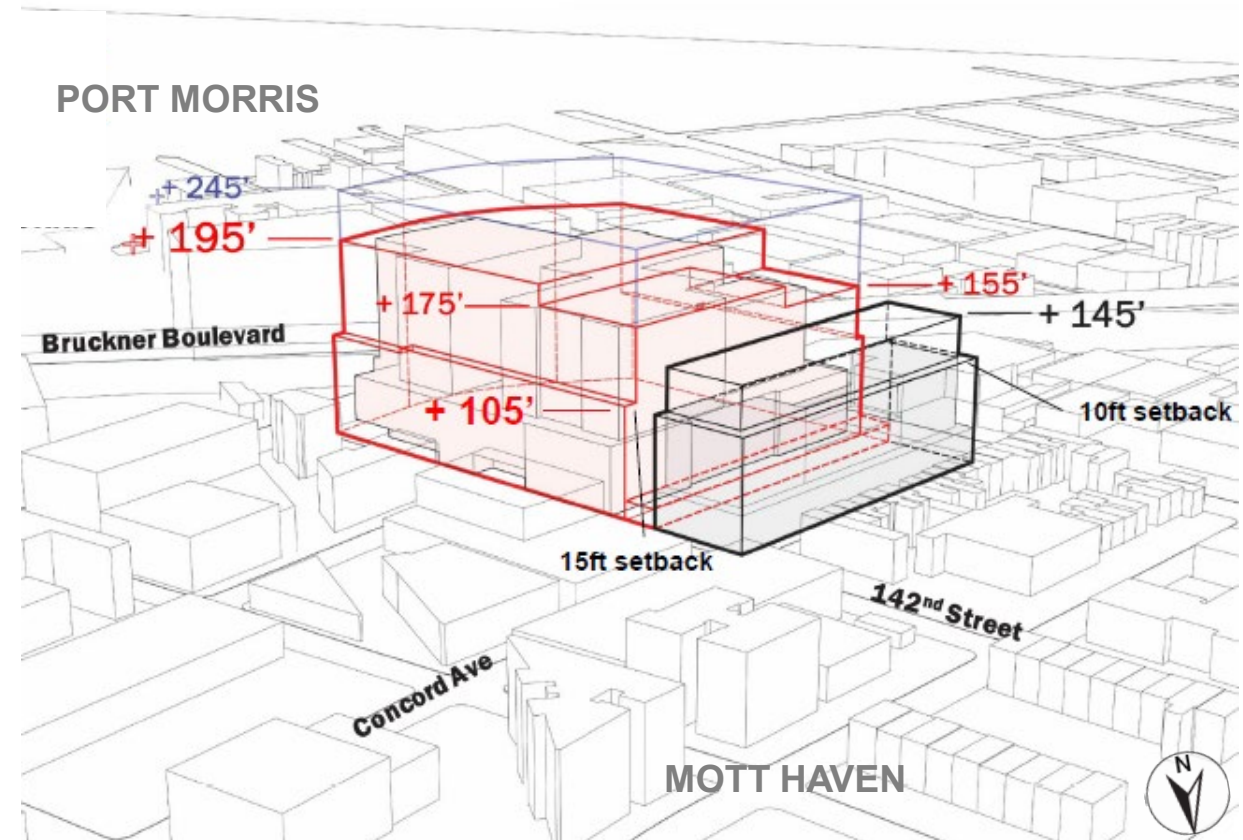
# The Bronx Detention Facility Scope of Work



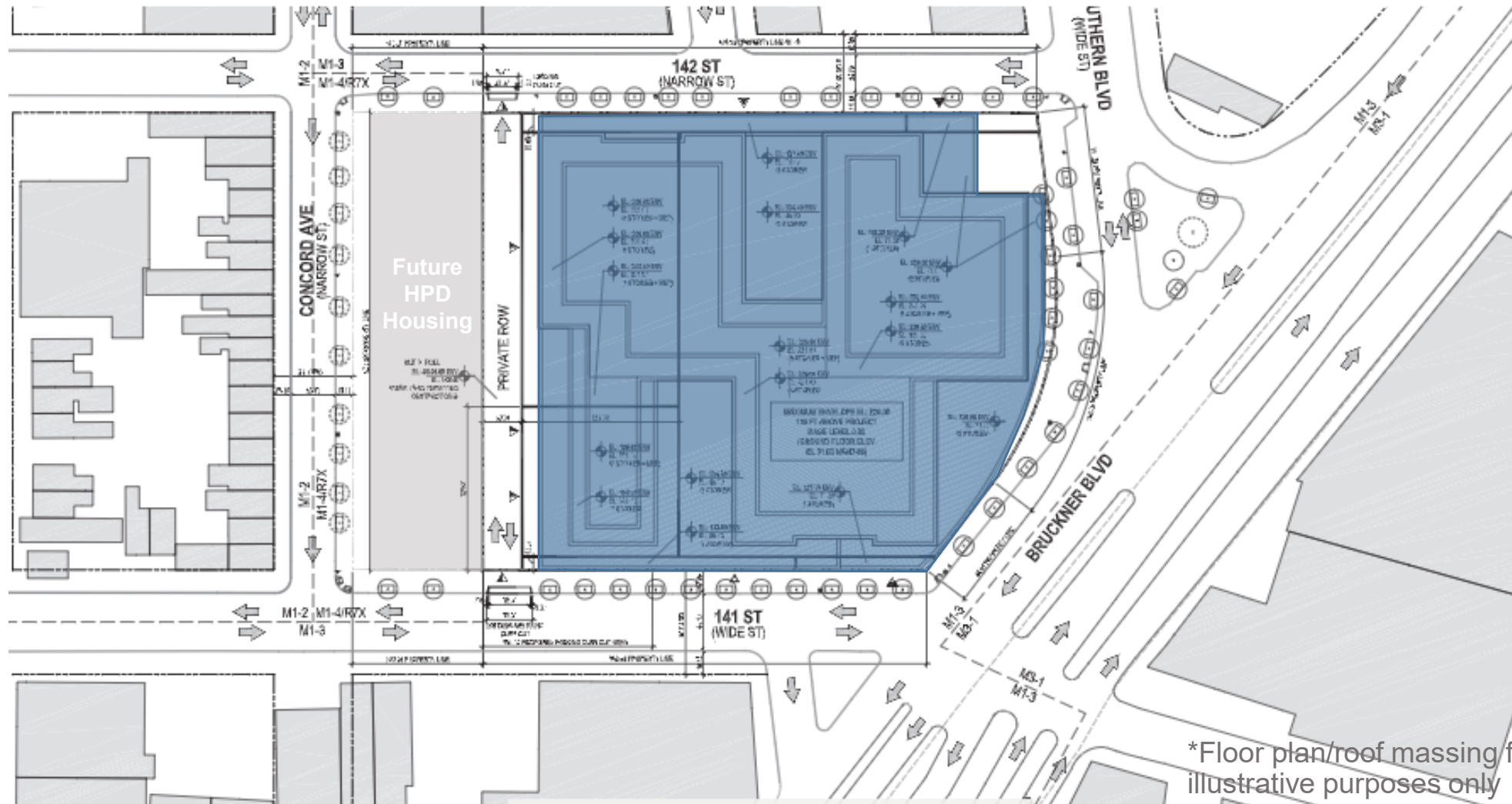
# The Bronx Detention Facility Scope of Work

The Scope of Work includes the innovative and transformative design and construction of:

- New detention facility for 886 people in custody, men only
- On-site services and programming
- 747,150 sf of zoning floor area and
- 40,000 sf of community facility and commercial space
- 295 below-grade accessory parking spaces



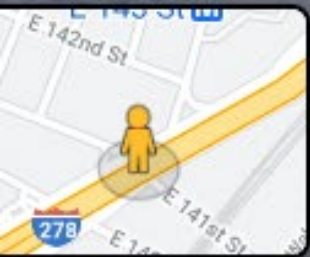
# Bronx Site: ULURP



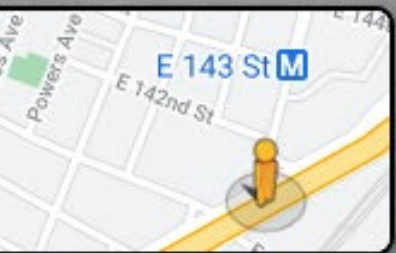




View



Google

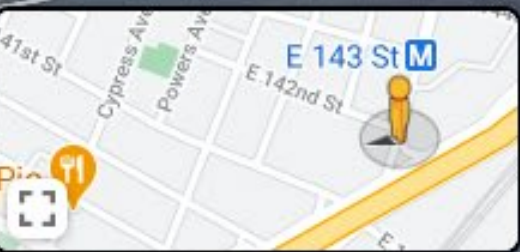


358 La 65 de Infantería

New York



Street View



Google

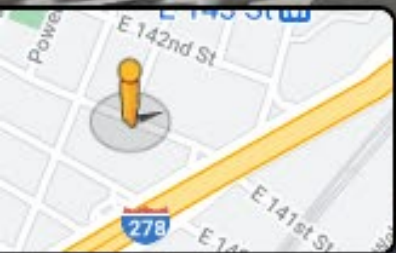
E 142nd St

York

Google

Street View





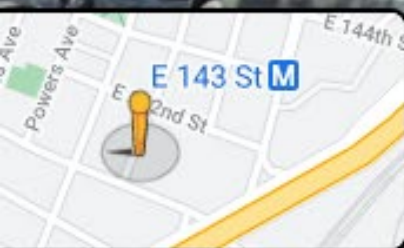
Concord Ave



York

Google

Street View



Google



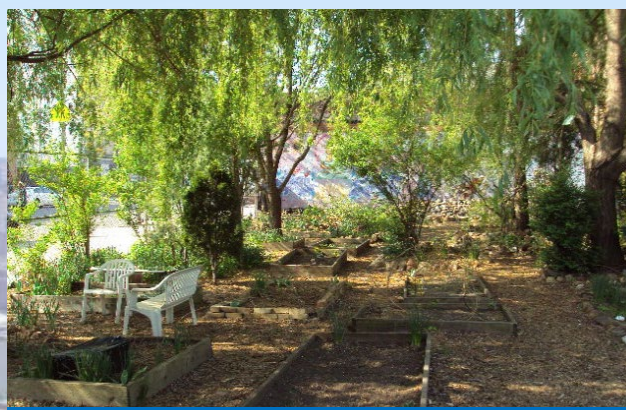
RENTING UNITS NOW!

BRUCKNER EXPRESSWAY  
I-278

Public Storage



138<sup>TH</sup> ST COMMUNITY GARDEN



BROOK PARK COMMUNITY GARDEN



MOTT HAVEN HISTORIC DISTRICTS



RANDALL'S ISLAND CONNECTOR



MOTT HAVEN - PORT MORRIS  
WATERFRONT PLAN

HPD HOUSING SITE  
PRIVATE R.O.W  
THE BRONX  
DETENTION  
FACILITY SITE



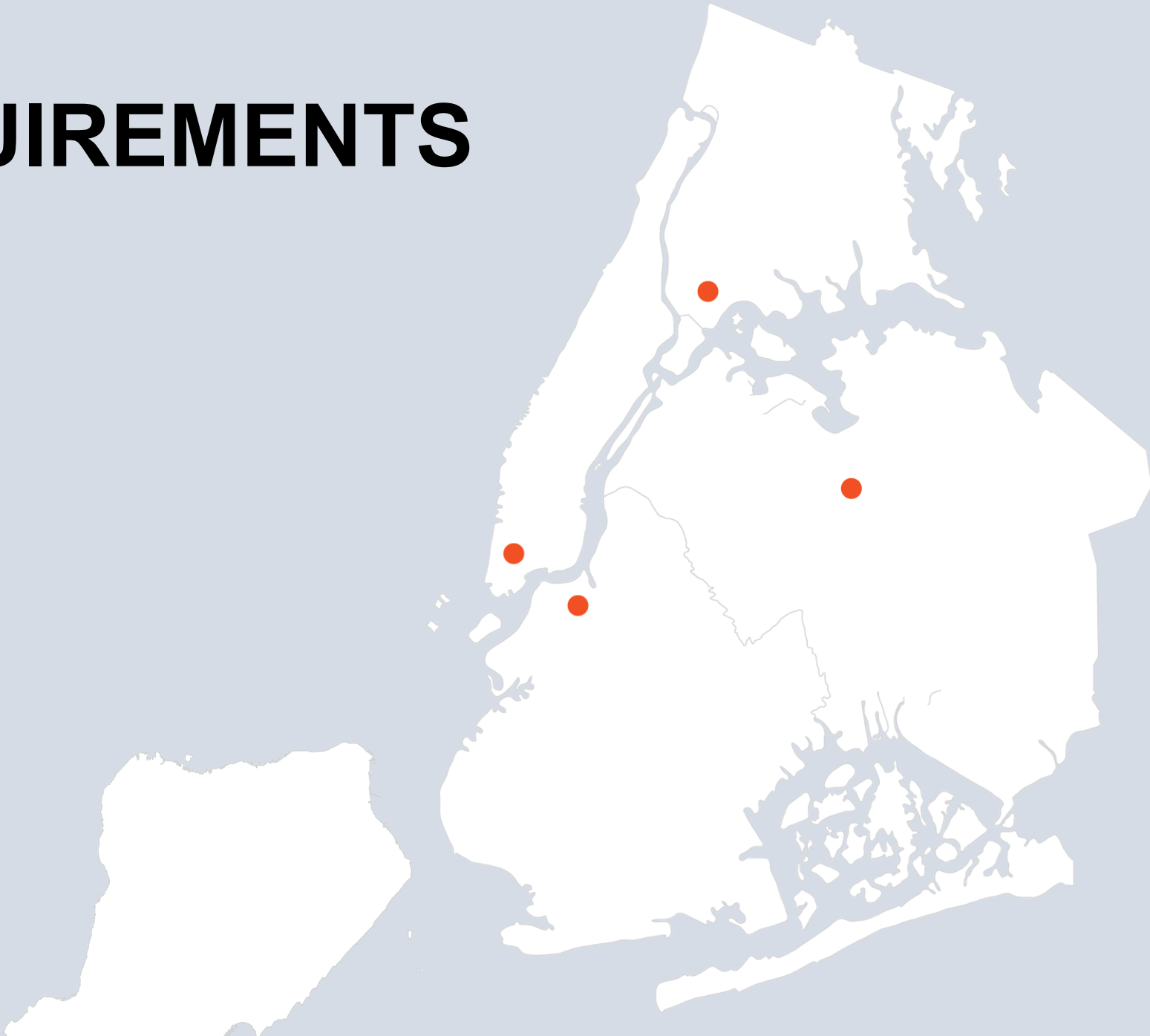
ST MARY'S PARK REVITALIZATION



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# PROJECT REQUIREMENTS

- **Safety**
- **PASSPort**
- **M/WBE**



# Safety

- DDC takes seriously the importance of construction safety
- As part of DDC's commitment to safety, **evaluations will consider the Proposer's safety record**
- A Safety Questionnaire is provided in the **RFQ Appendix E-5**

# PASSPort: Procurement and Sourcing Solutions Portal

## Procurement and Sourcing Solutions Portal (PASSPort) Disclosure Filing (formerly known as Vendor Information Exchange System (VENDEX) Forms or Certificate of No Change)

All organizations intending to do business with the City of New York should complete an online disclosure process to be considered for a contract. This disclosure process was formerly completed using Vendor Information Exchange System (VENDEX) paper-based forms. In anticipation of awards, proposers must create an online account in the new Procurement and Sourcing Solutions Portal (PASSPort) and file all disclosure information.

**Paper submissions, including certifications of no changes to existing VENDEX packages will not be accepted in lieu of complete online filings**

*For more information, please visit [nyc.gov/passport](https://nyc.gov/passport)*

**PASSPort**  
Procurement and Sourcing Solutions Portal

# Minority / Women-Owned Business Enterprises

- The Department of Design and Construction is committed to creating an equitable and competitive business environment while ensuring the agency's procurement reflects the diversity of New York City
- New M/WBE program developed for BBJ focused on partnering and delivering results
- See **Section 8.1** of the RFQ for details; DDC will provide a manual of practice with the RFP with full processes and details
- BBJ must comply with the “**objectives and goals**” of Section 6-129 of the Admin. Code of the City of New York

# Minority / Women-Owned Business Enterprises

## Major differences:

- Proposers will be credited for M/WBEs certified by either NYC or NYS
- Proposers may be credited for City- or State-certified M/WBEs at any tier and for certified M/WBE suppliers
- Proposers may be credited for City- or State-certified M/WBE participation within the prime joint venture
- Evaluating M/WBE participation and approach will be one of the evaluating criteria for proposals
- The RFQ sets forth a Draft Goal of 30% on design and 30% on construction
- Collaborative/partnering process to be used to set a **Final Goal** during the RFP phase
- The City and awarded DB will both exercise good faith to meet the Final Goal

# Minority / Women-Owned Business Enterprises

## Need help finding certified M/WBEs?

- City-certified M/WBE Resources:
  - NYC Dept. of Small Business Services  
<http://mtprawwsbswtp1-1.nyc.gov/>
  - DDC Office of Diversity and Industry Relations  
<https://www1.nyc.gov/site/ddc/mwbe/mwbe.page>
- State-certified M/WBE Resources:
  - Empire State Development, Division of Minority and Women's Business Development  
<https://esd.ny.gov/doing-business-ny/mwbe>

**Think you or a firm you'd like to work with may be eligible? DON'T WAIT!**

**Get certified now and encourage potential business partners to get certified.**

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# RFQ / SOQ: STEP 1 OF A 2-STEP PROCESS



# Request for Qualification (RFQ)

## Intent:

Provide project information to Proposers to assist in the formation of the most highly qualified Design-Build Teams

## Result:

DDC will shortlist up to three (3) most highly qualified DB Teams for each facility that exhibit the capability, capacity and past performance necessary to complete the Project



# Statement of Qualification (SOQ)

## Intent:

Respond to the RFQ, by allowing proposers to submit an SOQ addressing each pass/fail and quality evaluation factors

**TAB 0** – Fundamental Qualifications

**TAB 1** – Project Past Performance / Experience

**TAB 2** – Design-Build Team Key Personnel Resumes

**TAB 3** – Project Excellence and DB Management Approach

## Result:

Proposers submit an SOQ displaying abilities to successfully complete the Project

# Response Tabs

## RFQ Section 4.5

## Evaluation

**TAB 0** – Fundamental Qualifications  
(Refer to ITP Sections 4.4 and 5.5)

**Pass / Fail**

**TAB 1** – Project Past Performance / Experience

**40%**

**TAB 2** – Design-Build Team Key Personnel Resumes

**35%**

**TAB 3** – Project Excellence and DB Management Approach

**25%**

# SOQ Submittal

Submittals will be received electronically at the following link:

<https://ddcnyc.app.box.com/f/8c9f1cb6a6154490b0fe475c56c5c68a>

(published in the SOQ)

**No later than 12:00 PM (Noon) Eastern Time (ET) on the due date**

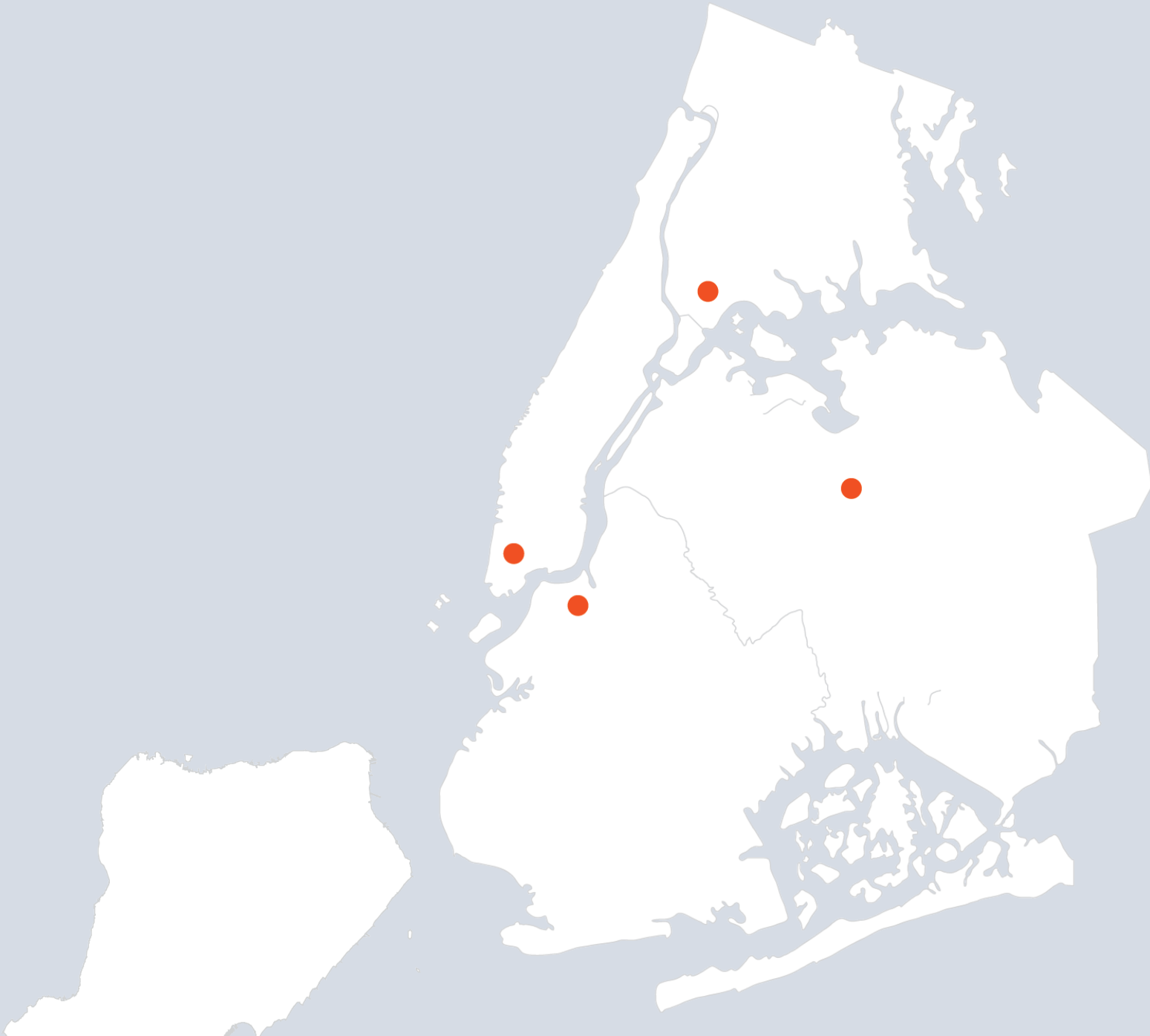
# Queens and The Bronx Facilities

## Key Procurement Dates

Procurement Process	Date
RFQ (Phase I) Questions and Comments	<b>April 5, 2021</b>
Register w/ PASSPort No Later Than	<b>April 5, 2021</b>
Final Response to Proposer Questions	<b>April 12, 2021</b>
Statements of Qualification Due Date	<b>May 3, 2021</b>
Shortlisted Teams Announced	<b>June 2021</b>
Issue RFP (Phase II)	<b>3<sup>rd</sup> Quarter 2021</b>

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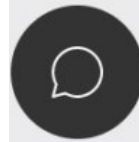
# Q&A



# Q&A & Designated Representative

Please enter questions in the WebEx Chat.

We will do our best to respond to today.



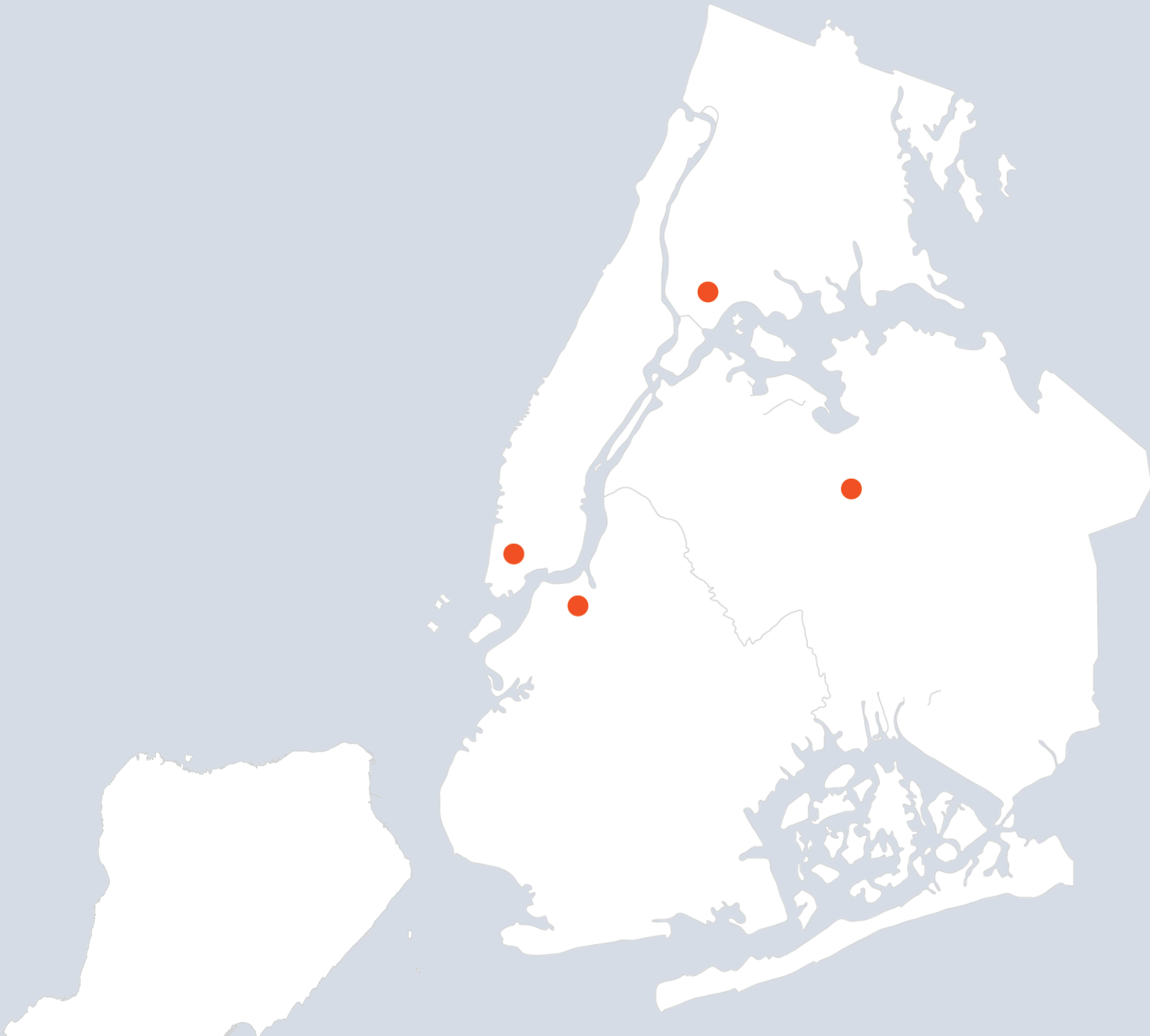
The DDC's designated representative for this procurement:

Nicholas Mendoza  
Agency Chief Contracting Officer  
[NYCBBJ@ddc.nyc.gov](mailto:NYCBBJ@ddc.nyc.gov)

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**THANK YOU**



## Vendor Enrollment

To Enroll visit: [nyc.gov/passport](https://nyc.gov/passport)

Enrollment Process:

- 1) Account Creation (login information)
  - This provides the login information to access PASSPort
- 2) Enter Basic Company Information
  - Gross Revenue, Contact Information, Owners, Officers, Business Address
- 3) Fill out Vendor & Principal Questionnaires
- 4) Identify Related Entities
  - Parent, Controlling, Affiliates, Subsidiaries
- 5) Certificate of Incorporation for New York State
  - Or equivalent document
- 6) e-Signature
  - Once this step is completed, the profile and questionnaires will be submitted to NYC Mayor's Office of Contract Services for review.
  - Once the signature is added, you must click the "Submit Package" button for the package.

**All steps must be completed in order for MOCS to review the questionnaire and finalize enrollment.**

**A vendor is not enrolled until MOCS approval of the application is received.**



## Vendor Enrollment

There are various user materials and training (in-person & webinar sessions) available to assist vendors in the enrollment process.

### PASSPort User Materials:

- <https://www1.nyc.gov/site/mocs/systems/passport-user-materials.page>
- This contains step by step guides to how to sign up and utilize PASSPort.
- Creating an account is different than fully enrolling. To fully enroll a vendor must complete the Vendor Questionnaire and Principal Questionnaire which are reviewed and approved by NYC MOCS (Mayor's Office of Contract Services).

### Beginner's Guide to PASSPort:

- <https://www1.nyc.gov/assets/mocs/passport-downloads/pdf/resources-for-vendors/UserManual-Vendors Beginners Guide to PASSPort.pdf>

### Training – In-Person & Webinar Session information:

- <https://www1.nyc.gov/site/mocs/systems/passport-training.page>

### Contact MOCS via email concerning PASSPort:

- [help@mocs.nyc.gov](mailto:help@mocs.nyc.gov)

## Pre-submission Conference

### Attendance List

Company Name	First Name	Last Name	Email Address	Company Phone	Is your firm M/WBE Certified?
A.G. Consulting Engineering, P.C.	Amit	Guleria	Aguleria@agceng.com	2122680950	Mbe
A.G. Consulting Engineering, PC (MBE DBE)	Zachary	Tatum	Ztatum@agceng.com	6465731739	Yes
Arora and Associates, PC	Mark	Work	mwork@arorapc.com	646-933-0008	Yes
ATANE	Haris	Khan	hkhan@ataneconsulting.com	9178437743	No
B Thayer Associates	Jens	Muller	jmuller@bthayerassociates.com	516-364-0660	WBE
Barton Malow	Rick	Bruining	rick.bruining@bartonmalow.com	248-497-0077	No
Bravo Group Inc.	Ali	Catik	ali.catik@bravoinc.com	212-433-2829	No
Bravo Inc.	David	Tweedy	david.tweedy@bravoinc.com	212 433 2829 x 134	yes, we have a certified WBE (Bradford Construction) and certified MBE (Chu&Gassman)
CBRE	Bret	Keeney	bret.keeney@cbre.com	CBRE	no
CGL companies	ken	ricci	kricc@cglcccompanies.com	917-923-8644	N.A.
CNY CONSTRUCTION	Nikolaus	Arnold	nikolaus.arnold@cnygroup.com	347 712 1288	No
CNY Group	Luis	Pagán	luis.pagan@cnygroup.com	6467706131	No
Code Consultants Professional Engineers, PC	Joe	Kolodziej	joek@codeconsultants.com	212.216.9596	No
Cosentini Associates	Joshua	Zweback	jzweback@cosentini.com	917 635 3850	no
DLR Group	Jeff	Purtell	jpurtell@dlrgroup.com	212-564-8705	
ECCO III Enterprises, Inc.	Bill	Cromeek	wcromeek@eccoiiii.com	914-490-4434	No
ECCO III Enterprises, Inc.	Madolyn	Aquilino	maquilino@eccoiiii.com	845-661-7857	No
E-J Electric Installation Co.	Katie	Nilsen	knilsen@ej1899.com	9178079496	No.
ELLANA, Inc.	Tien	Butts	tbutts@ellana.net	212.971.0936	WBE
EnTech	George	Sholy	Gsholy@gmail.com	7327964792	WBE
EnTech Engineering, PC	Andres	Hernandez	ahernandez@entech.nyc	6467220000	yes
EnTech Engineering, PC (WBE)	Russ	Reardon	rreardon@entech.nyc	732.673.7608	WBE
Entuitive	Dave	Douglas	dave.douglas@entuitive.com	646-939-5646	No
Foit-Albert Associates	Gregory	Carballada	gcarballada@foit-albert.com	716-308-5441	Yes
Foit-Albert Associates, Architecture, Engineering, and Surveying, P.C.	Amalia	Hernandez	ahernandez@foit-albert.com	2123724813	yes
GdB Geospatial LS, P.C.	Evan	Pilnick	EPilnick@GdBGeospatial.com	5165793111	WBE and DBE certified
Gilbane	Denis	Boylan	dboylian@gilbaneco.com	6099151517	NO
Gilston Electrical Contracting, LLC	John	Keane	jkeane@gilstonelectric.com	917-418-8876	
GM2 Associates	William	Fall	wfall@gm2inc.com	845-661-2969	Yes

**Pre-submission Conference**

**Attendance List**

HDR	Dan	Lutz	daniel.lutz@hdrinc.com	212-525-2803	No
HDR Architecture	Matthew	Skarr	matthew.skarr@hdrinc.com	6307281609	NO
HLB Lighting Design	Faith	Baum	fbaum@hlblighting.com	929-445-5100	yes
HOK	Kristen	Henry	kristen.henry@hok.com	212-981-7367	No
HOK	Chris	Laul	chris.laul@hok.com	1-212-741-1200	No
HOK	Jeannette	Segal	Jeannette.Segal@HOK.com	212-741-1200	No
HOK	Carl	Galioto	carl.galioto@hok.com	9176085672	No
HOK	Jeff	Goodale	jeff.goodale@hok.com	773.718.5427	No
HOK Architects	Gregory	Smith	greg.smith@hok.com	917-664-8101	No
HOK/CGL	Rob	FISCH	rfisch@cglcompanies.com	212-563-9154	no
Hudson Meridian Construction Group	Vedesh	Persaud	vpersaud@hudsonmeridian.com	917-848-7764	No
Hudson Meridian Construction Group	Richard	Cote	rcote@hudsonmeridian.com	212-608-6600	No
IAQ SYSTEMS INC	SAI	BARADE	SBARADE@IAQSYS.COM	212-680-8945/973-444-6	NYC MBE CERTIFIED
Independent Commission on NYC Criminal Justice and Incarceration R	Zachary	Katznelson	zachary@morejustnyc.org	212-590-9473	No
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KS Engineers	Paul	Hoffmann	phoffmann@kseng.com	973-623-2999	Yes
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KS Engineers, P.C.	Jenny	Lee	jlee@kseng.com	2019367078	MBE
LANGAN	Allison	Silknetter	asilknetter@langan.com		No
Langan	Alan	Poeppel	apoeppe@langan.com	212-479-5405	No
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Leon D. DeMatteis Construction Corp.	Jackie	Colonna	jmc@dematteisorg.com	516-285-5500	No
Leon D. DeMatteis Construction Corp.	Steve	Tartaro	svt@dematteisorg.com	516-285-5500	No
LERA Consulting Structural Engineers	Elias	Matar	elias.matar@lera.com	(212) 750-9000 Ext 4358	Yes, both.
LERA Consulting Structural Engineers WMBE	Carrie	Villani	carrie.villani@lera.com	212-750-9000	Yes, WMBE
LHP Architects	Antonio	Figueroa	afigueroa@lhparc.com	2123342600	yes
LHP Architects, PLLC	Ivana	Kostic	ikostic@lhparc.com	2123342600	MBE

## Pre-submission Conference

### Attendance List

Macan Deve Engineers + Architects ___ WBE	Donna	Hager	donna@macandeve.com	914-261-4141	YES
Marvel	Scott	Demel	sdemel@marveldesigns.com	646-442-8761	yes
Melissa Johnson Associates	Ali	Estefam	aestefam@melissajohnsonassociates.com	917-932-0077	Yes
MFS Engineers & Surveyors	Alycia	Terry	ant@mfsengineers.com	9089224622	Yes - MBE Certified
Mueser Rutledge Consulting Engineers	Robert	Wisniewski	rwisniewski@mrce.com	9173399300	No
Naik Consulting Group	Lindsay	Maguire	lmauire@naikgroup.com	646-228-2850	Yes - MBE
Naik Consulting Group, PC	Shivani	Patel	spatel@naikgroup.com		Yes
Philip Habib & Associates	Darya	Cowan	dcowan@phaeng.com	212-929-5656	Yes
Professional Systems Engineering	Michael	Michalski	mam@profsyseng.com	215 661 1600 x105	no
Professional Systems Engineering, LLC	Alessandra Sal Salvo		ams@profsyseng.com	215-661-1600	No
Professional Systems Engineering, LLC	Dutch	Forstater	jif@profsyseng.com	2156611600	no
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STV Incorporated	Seok	Jung	seok.jung@stvinc.com	6463885198	No
STV, Inc	Frank	Greene	frank.greene@stvinc.com	2127774400	no
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Suffolk Construction	Grace	Braganza	gbraganza@suffolk.com		
suffolk construction company, inc	Charles	Avolio	cavolio@suffolk.com	636-952-8010	no
Syska Hennessy Group	John	Michlik	jmichlik@syska.com	2125563290	
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Toscano Clements Taylor Cost-Project Controls Consultants	Jeannine	Nelson	j.nelson@tctcost.com	6317601880	WBE Certified
Trophy Point	Andrew	Denyer	adenyer@trophypoint.com	716.823.0006	No - SDVOB certified
Unger Security Solutions, LLC	Craig	Unger	Trustunger@gmail.com	301.514.5133	No
Urbahn Architects	Rafael	Stein	steinr@urbahn.com	212.239.0220	No
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WDF Inc	Jason	Celentani	jcelentani@wdfinc.net	914-776-8123	No
WDF INC.	Lenny	Ricci	Lricci@wdfinc.net	914-776-8015	No

**Pre-submission Conference**  
**Attendance List**

Queens Detention Facility & Bronx Detention Facility  
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YU & Associates, Inc.	Mary	Lang	mlang@yu-associates.com	201-791-3601	MBE Certified