

Memorandum

Date: May 16, 2025

Subject: Short-list for Design-Build Services for Infrastructure Division

Project ID: SEKDSMH23 – Deep Sewer Manholes

The Short-listed firms for the above Design-Build project are listed below in alphabetical order.

Short-list	Contact
C.A.C. Industries, Inc./ AECOM USA, Inc.	TBD
Judlau-MFM JV/ COWI	TBD
Pullman SST, Inc./ Wade Trim, Inc.	TBD